Prepping For Finals
Brady Deaton gets ready to retire as University of Missouri chancellor.

BY MARK SLAVIT • PHOTOS BY L.G. PATTERSON

at my future and multiple demands on my time. I thought I needed a more flexible schedule and a schedule that I could pursue with passion. I did not want to be on call for administrative duties 24/7.

How have things changed since you started as a University of Missouri professor in 1989?
I think things have changed remarkably. Principally, things have changed to an overall optimism to the campus. Even before I came here, I knew it was “tough times” at Missouri. Many of my advisers at Virginia Tech were saying the financial situation was so difficult at Mizzou.

Ironically, it’s worse now financially, but the university has changed. At that time, people were saying Missouri was one of the best research land-grant universities, a longtime pioneer of American education history. Since 1989, the financial situation in regard to state support is probably the lowest it’s been in recent history. How’re the ability of the university to be vibrant, secure external funding, develop a billion dollar-plus campaign, be somewhat flexible with tuition and fees, and attract out-of-state students allows the university to maintain a lot of momentum and a lot of energy during difficult budget times.

Are you surprised by the construction projects under your tenure?
The looks of the campus and the new buildings have gone beyond what anyone would have predicted in 1989. We have been very effective in authorizing bond issues. We had students stepping forward and saying, “we are willing to increase our fees in order to have a new recreation center or student center.” All of those factors

Why did you decide to retire?
Time was passing. I have seven grandchildren. We had just reached a wonderful turning point in the university moving forward. We had completed a $1 billion campaign. We were engaged for the strategy of the next campaign. I knew I did not want to stay through the next campaign. Things were going well at the university, as a whole. I felt it was really a good time.

Was it a hard decision?
Hard may not be the right word. It was a decision that I needed to devote a lot of time and thought to. I had been thinking about that and sort of looking

▶ KRCG-TV’s Columbia Bureau Chief Mark Slavit recently sat down with University of Missouri Chancellor Brady Deaton for a conversation about his retirement plans later this year and the legacy he leaves on the Columbia campus.

> After he retires, Brady Deaton will direct MU’s Brady and Anne Deaton Institute for University Leadership in International Development.

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President Barack Obama named you chairman of the Board for International Food and Agricultural Development. Will you continue that role?

The president gave me a four-year extension of that position last fall. It’s a role that draws on my maximum background in the fields of business, non-profits and higher education.

BIFAD was created in 1975 with the passage of Title XII of the Foreign Assistance Act. I’ve been an agricultural economist who has conducted research. I’ve advised the World Food Program while working with experts on international agricultural development policies. With my experience administering a land-grant university, I have a tremendous advantage in this area. It’s a wonderful board of seven people. Three of them are winners of the World Food Prize. I’m very proud of the distinction of the panel. I’m honored to be chair of the board.

It’s very demanding in the sense that our challenge is to advise the administrator of the U.S. Agency for International Development. We advise on all elements of agriculture, including food systems and infrastructure, in the countries with which we are working. We do not administer the programs. We only advise.

Are you satisfied with the growth of total enrollment during your tenure?

I am very satisfied. We have grown in all minority areas. We wanted a more diverse university. We’ve maintained great minority strength at the graduate and professional levels. We’ve expanded our out-of-state and international enrollment. This is consistent with the strategic plans from the beginning of my tenure.

We hoped our enrollment growth would also enable us to expand our faculty size. We’ve increased by about 100 faculty members since I’ve been chancellor. We need more than that. The student-faculty ratio has increased more than we would like it. That’s because of our inadequate funding across the board. We haven’t been able to raise tuition and fees because of government restrictions. We aren’t eager to do that, but we are hamstring a bit in providing the revenue needs of this university.

The enrollment growth has allowed us to provide the citizens of Missouri with a richer, more diverse set of influences coming into the educational system.

Do you expect another record freshman enrollment as you leave the chancellor’s office?

No. We expect freshman enrollment to be down by about 100 students. We have fewer seniors graduating from high school within the state. While we’ve expanded out-of-state enrollment, our student body will grow. We’re graduating a smaller class than we’re replacing with lower-level classes. In spite of the drop-off in freshman enrollment, we expect the overall student body to increase this fall.

There’s been an explosion of student housing in Columbia. Do you think all of these new complexes are necessary?

On campus, we’ve gone through a complete renovation of our residential halls. The quality we offer is great. We receive praise throughout the nation for the beauty of our residential halls and our campus. The fact that our out-of-state enrollment has continued to grow speaks to the importance of Missouri and the national higher education framework right now. Private sector housing in Columbia will have to compete in the market.

Are you involved with the search for your replacement?

I’m not directly related to the search. I told university leaders my thoughts on the status of higher education right now. I stand ready to be a resource for that search process. I’m here to serve, at this point. They hope to find a replacement for me by the end of the year.

How difficult was the move from the Big 12 to the Southeast Conference?

It was difficult for a number of reasons. We had a lot to consider. The most important factor was the long history of Missouri with the Big 12 and the development of the Big 12 from four teams to six teams to eight teams to 12 teams. We needed to recognize the amount of nostalgia and tradition associated with the Big 12.

The commitment to the Big 12 really goes back to the commitments to the Big 8 and the Big 6. With the addition of other universities and the departure of some significant teams, that world has changed a lot. There was a perception of instability in the Big 12 at a time when things were changing nationally. We had to look out for the best interest of the University of Missouri, not only financially and competitively, but the entire culture of our university. We had the opportunity to join the Southeastern Conference. We accepted that.

Frankly, looking back, we see that as a very, very positive move. It’s been greeted with a great deal of enthusiasm through most of the state. The academic support of the SEC is very strong. The revenue support for athletic competition and the quality for student athletes are wonderful.

How has your membership with the SEC changed the school’s academic environment?

The SEC has provided financial and organizational support. Our new environment brings together groups of researchers around key priority issues. We are now making great strides with energy, biomass technologies and organic fuels. I feel we have a better sense of community with the other schools in the SEC. It’s worked for the academic betterment of our institution.

What will you miss most after you officially retire on Nov. 15?

I think anyone who spent any amount of time in an academic institution will miss the students most of all. Students bring a vibrancy as we look at each new generation of freshmen class. We are really looking at the future of our society. Listening to their dialogue, excitement and ideals is a very stimulating aspect of working at a university. I will miss the pooling of colleagues. It’s hard to replace the vibrancy and excitement that comes from an academic institution. That’s why many of us find ways to hang around...
How do you want to be remembered?
I have been committed to the ideals of higher education during my nine years as chancellor. I want to be remembered as a contributor to one of the best land-grant universities with knowledge serving the people in a true Jeffersonian sense. I would like to be remembered as someone who gave every ounce of energy to realizing that ideal so that knowledge could make a positive difference in the lives of students and the future of our society.

What do you think about when you look back on your career?
I've had a wonderful time in my university career. I started in 1972 as an assistant professor at the University of Tennessee. I spent six years at Tennessee. I spent 11 years at Virginia Tech. I spent 24 years here at the University of Missouri. I enjoy coming to work every day more than I did at the beginning of my career. That has to be a blessing. That's thanks to the quality of staff, students and the general community that supports a great university like this.

My wife, Ann, and I will miss being at the center of campus every day. We are going to be around enough. We loved living in the Chancellor's Residence. It is one of the greatest assets the university has. It really projects the image of the university to the community and the state. I know that will continue to be important in the life of the university. We'll miss looking at the columns from the wonderful vantage point that we have at the residence. We'll stay close enough to get some of those benefits.

This series of one-on-one interviews with compelling local newsmakers is a cooperative effort of Inside Columbia magazine and our media partner, KRCG-TV.
Southeast Missouri attorney appointed to state's higher ed board

By The Associated Press

September 4, 2013 | 6:31 a.m. CDT

JEFFERSON CITY — Gov. Jay Nixon has named an attorney from southeast Missouri to the state Coordinating Board for Higher Education.

Douglas Kennedy, of Poplar Bluff, was appointed for a term that would run through June 2015, if he is confirmed by the Senate.

The board coordinates Missouri's system of public colleges and universities, approves academic programs and oversees state loans and scholarships. But each institution also is governed by its own board that is responsible for student admissions, tuition and faculty decisions.

According to the governor's website, Kennedy's appointment still leaves the nine-member state board with three vacant positions.
MU ahead of its Climate Action Plan goal

By Tom Heagney

The university has already reduced emissions by 35 percent two years after the implementation of the plan.

When Chancellor Brady Deaton signed the American College and University Presidents’ Climate Commitment in 2009, it was more than just a symbolic gesture.

Following the signing, MU’s Office of Sustainability took an extensive carbon emissions inventory.

“The inventory covered everything,” sustainability coordinator Steve Burdic said. “Commuter vehicles, airline miles, even the power plant.”

In 2008, MU was emitting 384,908 metric tons of carbon dioxide per year, according to the inventory.

Given the numbers, the goal of the letter Deaton signed was for MU to have zero carbon emissions by 2050. The results were a clear indication of how much work lay ahead.


Two years later, MU is well on its way to that goal.

Carbon emissions have already been cut by 35 percent from the 2008 baseline. This has been made possible because of projects like MU’s biomass boiler, which began fully operating last year, Burdic said. The operation of the boiler has cut coal use by more than 25 percent.

Other demonstration projects, such as a wind generator and solar panels for the power plant, have also started.
“It’s a small percentage of our electricity that we produce that way, but we learn how they work,” Burdic said. “It also gives our faculty and students an opportunity to study them.”

In addition to new projects, MU has also changed its approach to traditional methods of generating electricity.

“We’re burning a lot more natural gas than we used to,” Burdic said. “It’s been relatively cheap, and one of our goals has also been saving money. Natural gas also has about half the carbon output that coal does.”

Another part of the plan has been retrofitting existing buildings and constructing more efficient buildings. Installation of energy-efficient lighting and the adoption of sustainable design guidelines have played a major role.

“We do about as good a job on energy conservation as anybody does when we build and renovate buildings nowadays,” Burdic said. “Most of our buildings are going to be LEED-certified from now on.”

LEED, or Leadership in Energy and Environmental Design, is a certification awarded by the U.S. Green Building Council to buildings that are environmentally friendly and constructed in environmentally friendly methods. Nine buildings being planned for campus are up for LEED certification.

“It’s not only a way of doing a job, it’s a way of certifying that we’re doing a good job,” Burdic said. “If we can’t quantify the savings and talk to people about them, it’s the same thing as not even doing them.”

MU has received acclaim for its progress with sustainability efforts and the Climate Action Plan. Recently, MU was ranked as the 35th greenest university in the U.S. by the Sierra Club.

MU has also previously been called “a sustainability rock star” in the Princeton Review’s Guide to Green Colleges.

With the Climate Action Plan now approaching its third year of application, Burdic said he is pleased with the progress so far.

“We’ve found that students and faculty want to go to a school that’s taking care of the environment,” he said. “We’re saving money, taking care of the environment and trying to provide leadership.”
More Student Papers Cut Back on Print Editions
September 3, 2013

The trend of college newspapers shifting more editions from print to online is growing, Poynter reported. Publications are noting that they save money and that campus readers increasingly prefer to get information online, not in print. Among the publications that have recently announced shifts: The Daily Illini of the University of Illinois at Urbana-Champaign, The Maneater of the University of Missouri at Columbia and The Aztec of San Diego State University.
Why The Maneater became a weekly newspaper

By TED NOELKER/MISSOURIAN READER

September 4, 2013 | 6:00 a.m. CDT

Ted Noelker is a junior studying journalism at MU. He is the editor-in-chief of The Maneater, the university's student newspaper.

This year, The Maneater cut publication from twice a week to once a week. Noelker explains the reasoning behind the decision.

On Wednesday, Aug. 21, The Maneater published its first issue of the 2013-14 academic year. The first issue of each year is always significant to us, but this year’s held a particularly special place in our history. The 80th volume of our paper was marked by a major redesign and repurposing of its pages.

As expected, the change was met with mixed reactions from our readership and former staff alike. To those who failed to read past the headlines decrying The Maneater’s reduction to a weekly newspaper, it’s easy to see how the shift was misinterpreted as a languishing paper failing to keep up with its ancestry. Since 1969, The Maneater has printed two issues a week and grappled its way through editorial and financial scrutiny to maintain its place in the Columbia media empire.

This decision was not motivated by financial or editorial shortfalls. Rather, the choice to scale back the newspaper’s production was made out of the best interests of our staff and its resources. It bears underscoring the fact that our coverage is not being reduced but only the frequency of the physical paper. Many people have also erroneously presumed our commitment to more timely online coverage, which we intend to more than make up for the equality in overall content, is a scapegoat for a gap created by the change in frequency of our printed newspaper.
It’s not. It’s something we’ve been trying and needing to do for a long time, but have been blocked by the demands of a twice weekly paper. In fact, I believe the twice weekly paper to have been a gross inefficiency of our coverage in recent years. As a twice weekly, we did our best to toe the line between timeliness and comprehensive coverage, but since the emergence of breaking news online — and particularly the spread of news on social media — that role became harder and harder to effectively fulfill, and I noticed we ended up wasting a lot of energy chasing our tails, so to speak. Editors and reporters, who after all are still full-time students, would be spending more than 12 straight hours each night in the newsroom the night before publication, on top of the countless hours spent in preparation the days before, and still fall short of breaking or going more in-depth into the news.

Coming on to staff as a freshman, I was surprised to see how print-centric The Maneater newsroom operated. I came in with an interest and mild experience in digital journalism, but I felt, ironically, that I had more to teach The Maneater on that subject than it had to teach me. After becoming online development editor as a second-semester freshman, I pushed a lot to change that mentality, but the demands and structure of a twice weekly paper gave me little room to grow an online presence.

I ran for editor-in-chief last spring with the stipulation that this had to change, but rather than just rattling off the same buzzwords for the value of online journalism, I mandated an internal restructure that would be designed to better equate and foster strides in both digital and print journalism. This, I believe, is paramount in ensuring the relevance of this publication and the opportunities it offers and teaches its staff.

I’m excited about this shift in publication strategy because I don’t view it as a reduction in any way. It’s the next step in an evolution that’s been in the works since 1995. The Maneater has the great privilege of building the foundation of so many journalists’ careers here at MU, and the opportunities we afford and teach to them are a large part of the pride I have in this publication.

I expect our online coverage will get better by alleviating the fatigue of a twice-weekly production and our printed coverage to embody a higher quality now that more time is afforded to the news gathering and editing process for each story. Additionally, as we pay more attention to visuals and alternative means of presenting stories, I think you’ll notice just how talented this publication is.

Far from seeing a weaker, infrequent paper, you can expect to see a stronger, more comprehensive news publication that stretches out across multiple platforms, which in turn will
produce better student journalists for years to come. That’s the excitement I have for this publication and the future of journalism and why I’m leading this change with little nostalgia for the superiority of newspapers in journalism.
Memorial honors MU employee, disability activist Lee Henson

A memorial was held Tuesday in Stotler Lounge to honor Lee Henson, a disability services employee at MU for 20 years. Henson died Aug. 24.

A lawyer by training, Henson handled disability access issues for the university. Henson was paralyzed from the neck down in 1986 during a bicycle accident, and he worked to make sure students with disabilities on campus were represented.

Tuesday’s memorial began with Henson’s wife, Maggie Henson, welcoming those in attendance and encouraging them to eat the food provided. She joked that her husband would have done the same.

For over an hour, Henson’s family, friends and co-workers spoke, telling stories of their experiences with Henson.

Deputy Chancellor Michael Middleton said he has fond memories of working with Henson.

“Lee is the kind of person we need to move this campus forward on the many, many issues we still need to address,” Middleton said during the memorial.

Noor Azizan-Gardner, assistant deputy chancellor for diversity, was Henson’s superior for the last year when Henson served as the American with Disabilities Act coordinator for the university.

Azizan-Gardener said she knew Henson for 14 years.

“He is incredible,” Azizan-Gardener said. “He is beyond incredible. His work here at MU will not be lost.”

The Henson family requests donations to the Lee Henson Scholarship Fund in care of the MU Student Veterans Center.

Henson is survived by his wife, two siblings, four children and five granddaughters.
Civil War

Civil War exhibit at Ellis Library draws on archives

By Rudi Keller

Tuesday, September 3, 2013 at 2:00 pm

Many historians would agree that the Civil War started earlier and lasted longer in Missouri than in the rest of the nation, beginning in 1854 with trouble over slavery on the border with Kansas and finishing with the 1882 death of the outlaw Jesse James.

The struggles of those years — of slaves for freedom, of soldiers in battle and of ordinary people to just survive — is highlighted in an exhibit from the Missouri State Archives now on display in Ellis Library on the University of Missouri campus.

For the archivists who put it together and the librarians presenting it, "Divided Loyalties: Civil War Documents from the Missouri State Archives" has surprising lessons.

"I am not a Civil War historian, and I am not from Missouri," said Greg Olson, curator of exhibits for the archives. "I was really surprised at how complex the social landscape was, no matter what your personal beliefs were. … It was not possible for someone to be neutral during the war."

The exhibit covers the prewar years of violence, but it also highlights the court battles of individual slaves seeking freedom. Dred Scott is the most famous of those cases, but the exhibit doesn't treat Scott's case in isolation, said Paula Roper, social science librarian at Ellis Library.

"It really gives play to the freedom suits, and I think everybody knows about Dred Scott, but I don't know if so many people are aware that 300 people in St. Louis alone sued for freedom from 1814 to 1860," Roper said.

On Thursday, Louis Gerteis, professor of history at the University of Missouri-St. Louis, will begin a series of special events that coincide with the display. At 2 p.m., Gerteis, author of "Civil War St. Louis," will speak in the library Colonnade, followed by Civil War music performed by Jane Accurso and Dierik Leonhard.
Other events include:

- **Kids Day**, with re-enactors and contests, from 5:15 to 6:15 p.m. Sept. 11 and Sept. 17 in the Kuhlman Court area.
- "**Ride with the Devil,**" the 1999 movie about guerrilla warfare in Missouri. Doors open at 6:30 p.m. Sept. 19, with pizza provided, followed by the movie at 7 p.m. and a panel discussion with area Civil War experts.
- **Civil War Columbia tour**, a two-hour ride Oct. 12 on Tiger Trolley, offered at 1 and 3 p.m. It is free, but registration is required.

The exhibit is based heavily on the documents that can be found at the state archives in Jefferson City and enhanced by artifacts provided by the Boone County Historical Society.

The archives holds more than 9 million pages of material related to the Civil War, papers it has been working hard to make available to the public in easy-to-use formats, Olson said.

The exhibit will be at Ellis Library through Oct. 26.
Former MU employee pleads guilty to assault and resisting arrest

By Hanna Jacunski

September 3, 2013 | 6:05 p.m. CDT

COLUMBIA — Former MU employee Angel Anderson pleaded guilty Tuesday to charges of third-degree assault and resisting arrest.

Anderson will serve two years of supervised probation for third-degree assault and two years of unsupervised probation for resisting and interfering with her arrest.

A misdemeanor charge of assault of a law enforcement officer was dropped.

**Anderson, a former administrative associate in the Nutrition and Exercise Physiology Department at MU,** was arrested in May after attacking a neighbor with a solid-iron plant holder and swinging a bowling pin at the head of the responding police officer, according to previous Missourian reporting. The attack happened in a residential neighborhood of Centralia.

Anderson was charged with third-degree assault, assault of a law enforcement officer and resisting arrest.

**Between the incident and her guilty plea, Anderson lost her job at MU and has received inpatient care for alcohol use,** said her attorney, Christopher Slusher.

*Supervising editor is Richard Webner*