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Columbia Business Times

Researcher: Aging in Place reduces health care costs

By Emily Martin of MU News Bureau
Mar 18, 2011

Model provides alternative for nursing homes, assisted living

America's 75 million aging adults soon will face decisions about where and how to live as they age. Current options for long-term care, including nursing homes and assisted-living facilities, are costly and require seniors to move from place to place. University of Missouri researchers have found that a new strategy for long-term care called Aging in Place is less expensive and provides better health outcomes.

"Adults want to remain healthy and independent during their senior years, but traditional long-term care often diminishes seniors' independence and quality of life," said Marilyn Rantz, professor in MU's Sinclair School of Nursing. "Aging in Place enables most older adults to remain in the same environment and receive supportive health services as needed. With this type of care, most people wouldn't need to relocate to nursing homes."

The conventional sequence of long-term care forces older adults to move from their homes to senior housing, to assisted living and eventually to nursing homes as their health and functional abilities decline, Rantz said. The Aging in Place model provides services and care to meet residents' increasing needs to avoid relocation to higher levels of care. AIP includes continuous care management, a combination of personalized health services with nursing care coordination.

In a four-year analysis of AIP, the total care costs for residents were thousands less than traditional care options. Costs for living and health care never approached the costs for nursing homes and assisted-living services. In addition, AIP residents had improved mental and physical health outcomes.

"The goal is to restore people to their best possible health so they can remain independent," Rantz said. "Once they are healthy, the additional care services are removed in order to minimize costs. AIP can be implemented by health care facilities and made available to seniors throughout the country."

AIP is used at TigerPlace, an independent living community that helps senior residents stay healthy and active to avoid hospitalization and relocation. Residents receive care services as they are needed and where they want them — in the privacy of their apartments. MU researchers use sensors, computers and communication systems to discreetly monitor residents' health. Motion sensor networks detect changes in behavior and physical activity, including walking and sleeping patterns. Identification of changes can prompt interventions that can delay or prevent serious health events.

The study, "Evaluation of Aging in Place Model with Home Care Services and Registered Nurse Care Coordination in Senior Housing," was published in the recent issue of *Nursing Outlook*. The research was funded in part by the Centers for Medicaid and Medicare Services, U.S. Administration on Aging. The technology and aging research projects are funded by the National Sciences Foundation, National Institute of Nursing Research, Agency for Healthcare Research and Quality, the Alzheimer's Association and others.

TigerPlace is a joint project of the Sinclair School of Nursing and Americare, a long-term care company. For more information about AIP, visit: agingmo.com.

MU Master Plan 2011: Student housing renovations, power plant upgrade and hospital expansion account for most upcoming construction

By CBT Staff
Mar 18, 2011

This is the first full year with Linda Eastley of Sasaki Associates as MU's master planner. She took over from Perry Chapman, who had been the campus planner for 12 years. Eastley gave an overview of the Master Plan during a public hearing on March 10.

Contractors are expected to finish renovations of Switzler and Tate halls in early May, and MU has identified 30 other academic buildings that are in need of similar renovation. Gwynn Hall is next in line.

After building a student housing complex at Providence and Stadium and another in mid-campus south of the MU Recreation Center, MU Residential Life is focusing on a series of renovations. Rollins Group will be finished in April, followed by Mark Twain Hall, Pershing Hall and Wolpers and Johnson halls.

The total amount of ongoing construction is about \$400 million, with about \$100 million in projects awarded in 2011.

For MU's master plan visit, www.cf.missouri.edu/masterplan

In Design or Construction:

A. Animal Resource Center: The Animal Resource Center, a large animal facility, is part of the Campus Vivarium Master Plan. The project is to be funded by ARRA funds and awarded under the NIH/NCCR C06 granting method. It was to be funded by the federal C06 grant program. The C06 program was halted when Hurricane Katrina hit and was never reinstated. This project was submitted to the state of Missouri as part of the new federal economic stimulus package.

Cost: \$7.12 million **Completion:** June 2012 (substantial)

Architect: The Clark Enerson Partnership

B. Gwynn Hall Renovation: Plans to renovate Gwynn Hall for the College of Human and Environmental Sciences are in the beginning stages. The nearly \$9 million project is campus-funded and is similar to the Tate Hall renovation, as interior floors remain but infrastructure and life safety systems will be replaced. The renovation of Gwynn, built in 1920, is critical to provide appropriate spaces and services necessary to propel teaching and multidisciplinary research in HES.

Cost: \$9 million **Completion:** To be determined

C. Gymnastics Team and Golden Girls Practice Facility

Cost: \$5.6 million **Completion:** Summer 2011

D. Mark Twain Hall Renovation: Renovation of Mark Twain Hall begins in early 2012. The project includes recladding of the residence hall tower and roof as well as window replacement. Interior modifications include improvements to the building entry, main desk, mail room and common spaces along with student suites. Contractors will replace central air conditioning and heating units and plumbing and expand the cafeteria. This project is being jointly funded by Residential Life and Campus Dining Services.

Cost: \$21.7 million **Completion:** 2014 (approximate)

Architect: Bozoian Architects

E. Power Plant – Heat and Power Upgrades: MU is replacing a coal-fired boiler with a new biomass-burning boiler. The new boiler will burn wood chips as the primary fuel as well as other bio-fuels that might become available. The uncovered material handling system will be replaced with an enclosed fuel handling and storage system. The north and south smokestacks will be repaired.

Cost: \$81.9 million **Completion:** Fall 2012

F. Pershing Commons: Renovations include new storefront systems, ADA and HVAC upgrades and renovation of interior spaces along with the addition of a two-story elevator.

Cost: \$5 million **Completion:** December 2012

Architect: Peckham and Wright Architects

G. Wolpers and Johnston Halls Renovation: Renovations include upgrading student rooms and community restrooms and renovating existing dining/kitchen area and offices.

Cost: \$38.7 million **Completion:** Mid-2015

Tate Hall: Renovations of the building, which used to be MU's law school and now houses the English Department, will add 90 classroom seats and 23 faculty offices. The mechanical, plumbing, electrical and telephone systems in the four-story, 45,250-square-foot building will be replaced. The link between the 1927 structure and the 1957 addition was demolished, and a new connecting link will provide accessible entrances, a new elevator and spaces for interaction.

Cost: \$8.9 million **Completion:** May 2011

Architect: Simon Oswald Associates

MU Student Center (formerly Brady Commons): The first phase, the construction of a building adjacent to the existing structure, was completed in January 2009, and the recently completed second phase involved the renovation of the older building — Brady Commons — and the construction of a connection between the buildings. The project doubled the size of the Student Center, to more than 230,000 square feet. The cost was split between revenue from an increase in student fees, passed in a referendum, and revenue from auxiliary services such as the bookstore and dining services.

Cost: \$64 million **Complete:** June 2010

University Hospital Patient Care Tower: The seven-story addition to the hospital complex will add 300,000 square feet and will seek LEED certification. The project expands patient care by adding new operating rooms along with preparation and recovery rooms, providing a replacement facility for Ellis Fischel Cancer Center and adding three floors with a total of 90 private patient rooms.

Cost: \$203 million **Completion:** Early 2013

Contractor: HOK/JE Dunn

University Hospital Emergency Department

The emergency department will be renovated and expanded to serve a growing number of patients.

Cost: \$22.5 million **Completion:** To be determined

Switzler Hall: Renovations of the oldest classroom building on campus, built in 1871 and now housing the College of Arts and Science Special Degree Programs and Communication departments, will add 180 classroom seats and seven faculty offices. Construction crews are finishing an addition to the southwest side that will provide four additional classrooms.

Cost: \$7.5 million **Completion:** Summer 2011

Architect: Peckham and Wright Architects

MU Women's and Children's Hospital: This building on Keene Street at the city's eastern edge was formerly called Columbia Regional Hospital. It's now the state's only hospital dedicated to the care of women and kids. The renovations provided for 100 percent private rooms and a comfortable new home for the Children's Hospital.

Cost: \$12 million **Completion:** September 2010

Contractor: Simon Oswald Architecture/Sircal Contracting Inc. and GBH Builders Inc.

MU Thompson Center for Autism and Neurodevelopmental Disorders: The building at 300 Portland St. opened in September 2010. The center gained more than 12,000 square feet of space by moving into the new building from the former location on Portland Street. The added space means more exam and therapy rooms for the center's use in diagnosing and treating patients and more areas for research and training.

Cost: \$5.12 million **Completion:** September 2010

Contractor: JE Dunn/SFS Architecture

Rollins Group Renovation: The renovation of these two seven-story residence halls results in a capacity to house 840 students in upgraded living quarters that support programmatic living and learning initiatives. This project includes the addition of central air conditioning, elevator improvements, replacement windows, masonry repairs and other upgrades to the residence halls including the creation of a new main entry for all three buildings through the lower level of the adjoining Rollins Hall.

Cost: \$42 million **Completion:** April 2011

Contractor: Treanor Architects / K&S Associates

East Campus Chilled Water Plant: Contractors will build an additional plant with three 1,500-ton chillers to supply University Hospital Patient Care Tower, with room for expansion to add a fourth chiller.

Completion: May 2013

Missouri Orthopaedic Institute: The region's largest freestanding orthopaedic center provides patients with a full range of care in a single location. It houses 18 private patient rooms, 45 clinic exam rooms, five operating rooms, two procedure rooms, radiology, pharmacy and other support services.

Cost: \$55.5 million **Completion:** May 2010

Contractor: Cannon Design/JE Dunn

Missouri attempts to move beyond tumultuous timeline

By MIKE DeARMOND

COLUMBIA | Missouri athletic director Mike Alden did not seem to care for the question, no matter that it was the question most frequently asked in the desperate hours of Mike Anderson's exit as the Mizzou basketball coach to the University of Arkansas.

Did Alden feel betrayed by Anderson's reversal after he said he wanted to retire at Missouri?

"I usually choose not to talk about what my personal feelings are," Alden said. "I try to just stay on point on what we're doing.

"We're moving Mizzou forward. It's about Mizzou."

If you believed what Anderson was saying, there is no prettying up the way Anderson left for Fayetteville. Not that he went, but the way that he went.

Alden detailed the hours and minutes that very nearly knocked the world of Missouri basketball off its axis by recalling the genesis of the proffered and then withdrawn \$2 million contract MU offered Anderson.

"Those discussions started five months ago," Alden said. "Last Wednesday (March 16) when we were in Washington D.C. (for the NCAA Tournament), Mike Middleton, our deputy chancellor, and I had the opportunity to just talk to coach Anderson that night ... and indicate to him at that time that our general counsel and our folks had sent some draft documents to his representatives."

A little after 5 p.m. Tuesday, Alden said, he received a telephone call from the MU general counsel's office that it had received a request for Anderson to "be able to interview for and talk with another institution."

"I called Mike (who was in Tulsa for a friend's funeral) and we swapped phone calls," Alden said. They finally connected, Alden said, about 9:15 p.m.

Anderson confirmed the request to talk to Arkansas.

“I asked him to sleep on that a little bit,” Alden said.

By 12:30 Wednesday afternoon, Alden was at the offices of MU chancellor Brady Deaton, talking with Anderson on a conference call.

“At that time coach Anderson asked us, directly, for permission to talk to another institution,” Alden said. “We talked about that for 20-30 minutes. ... We granted that permission at about 1 o’clock.”

It was at that point that Missouri, Alden said, withdrew its renegotiated contract offer to Anderson.

At 6:20 p.m., Alden said, his telephone rang. It was Anderson calling with a request for Alden to meet him around 6:45 p.m. in Anderson’s office at Mizzou Arena.

Alden made the walk from his office on the opposite side of the arena to Anderson’s door.

“He informed me at that time that he was going to be resigning his position with the University of Missouri as our head men’s basketball coach,” Alden said.

Fifteen minutes later, at 7 p.m., Anderson walked into a team room on the event level of Mizzou Arena to say goodbye to the players he was leaving behind.

Judging by the tears in the eyes of some as they left that meeting, and from their explanations later, emotions were rubbed raw.

Especially for Marcus Denmon, MU’s leading scorer, who had been so bothered by continuing speculation about Anderson’s possible departure that Denmon forged a meeting with Anderson on Monday.

“Like everyone else, I’ve been feeling, I’ve been hearing, a lot of the different things about coach Anderson, whether he was staying or if he was leaving.” Denmon said. “I wasn’t really sure. I went personally and I talked to coach Anderson. If he was leaving, I didn’t want to hear it from the media or I didn’t want to hear it from anyone else. I wanted to hear it from Coach.

“He let me know that as of now he was Missouri’s coach and he didn’t plan on changing.”

Then, on Wednesday, Anderson changed the plan.

At 7:45 p.m. Alden met with the basketball coaching staff.

By 8:30 p.m. Alden was addressing his own support staff — assistant athletic directors and the like.

Shortly after 9 p.m., Alden, Bowers, Denmon and Kim English walked into the basketball interview room just off Norm Stewart Court for a news conference.

Bowers, who has known Mike Anderson since Bowers was a young child because his uncle played at Arkansas while Anderson was an assistant under Nolan Richardson for 17 years, provided an epitaph as conflicted as the play of emotions across his face.

“Coach is a good guy,” Bowers said. “I came here on his word and I just kept his word throughout this whole process. I thought he was going to stay, but it turned out differently.

“I don’t want a lot of people to place a lot of bad words on him or anything like that. I wouldn’t be here if it wasn’t for coach Anderson. I just wish him well.

“You can’t dwell on the past. Coach has moved on, so hopefully Missouri can move on.”

Anthony Peeler wants to be involved in new MU hoops regime

By Mike DeArmond - Posted on 24 March 2011

Anthony Peeler, who moved from prep stardom in Kansas City to success at the University of Missouri under Coach Norm Stewart, wants to lend a hand in the changeover from the Mike Anderson Era of MU basketball. And perhaps beyond, helping out whoever Missouri hires as Anderson's replacement.

His long-time friend and attorney, Pat Eng of Columbia, has forwarded a letter on the subject to MU athletic director Mike Alden.

Eng also said that he had spoken to Melvin Watkins, associate head coach under Anderson, and that Watkins said he anticipated talking to Alden today, presumably about Watkins being considered for the MU head job.

Watkins - formerly a head coach at Texas A&M - came to Missouri as part of Quin Snyder's staff. Watkins, in fact, served as interim head coach at MU when Snyder was ousted at MU during the season.

Still, the more likely landing for Watkins could be as part of Anderson's staff at Arkansas.

The list of potential MU coaching candidates is impossibly long at this point, less than 24 hours after Anderson walked out.

But an intriguing addition might be ORU coach Scott Sutton. I hadn't considered Sutton until a member of the Oklahoma media e-mailed me about the possibility.

Sutton beat Missouri two years ago, using Kansas City area players to do it, so he can obviously recruit the Show Me State.

Sutton's 12th ORU team finished only 19-16, but won 10 straight before dropping its final two games of the year.

He is 200-119 all time at Tulsa. And then there is this. Missouri had a chance to hire another Tulsan and whiffed when it passed on Bill Self (when he coached at Tulsa).

Finally, you may not see any quotes from Alden or MU basketball players - outside of their Twitter and facebook accounts - until the new head coach is selected.

That was the message in an e-mail from the school late Thursday morning, which said:

"Mizzou Athletics will next speak with you after the coaching search has been completed. This includes Mike Alden, as well as his search committee of Deputy Chancellor Mike Middleton, Whit Babcock and Gary Link."

"It will also include our student-athletes who leave tomorrow for their well-deserved spring break."

Presumably that includes just members of the men's basketball team. There is still full access to MU football players after each spring football practice and scrimmage.



Alden's focus turns to who comes next

By Steve Walentik

Thursday, March 24, 2011

Mike Alden figures to have an easier time finding candidates to coach the Missouri basketball team now than when he tapped Mike Anderson in 2006.

The Tigers, at the time, had missed out on the NCAA Tournament for three straight years and were still feeling the effects of NCAA sanctions that cost Anderson one scholarship in his first season in Columbia. What's more, Alden was on thin ice with university administrators.

Under Anderson's direction, the program returned to the upper half of the Big 12 standings and reached the NCAA Tournament three years in a row, including an Elite Eight appearance in 2009.

"With our facilities and all these other things, it's a heck of a lot better job today than it was five years ago," Alden said.

Alden said he will solicit the assistance of executive associate athletic director Whit Babcock, Tiger broadcaster and special assistant to the athletic director Gary Link and MU deputy chancellor Mike Middleton to identify candidates. He said he plans to hire an outside firm to aid in the search. He would not put a timetable on when he wants to make the hire.

Among the intriguing candidates is Purdue's Matt Painter, the Big Ten Coach of the Year three of the past four seasons. He is a Purdue alum, but Missouri could give him a healthy raise from the \$1.3 million he is currently making — or at least inspire the Boilermakers to do the same.

Alden has turned to successful midmajor coaches for his last three hires in football and men's and women's basketball. Candidates fitting that profile include Dayton's Brian Gregory and Xavier's Chris Mack. There is a long list of former Xavier coaches who've made it big elsewhere, from Pete Gillen and the late Skip Prosser to Thad Matta and Sean Miller.

A little bit closer to Columbia are Northern Iowa's Ben Jacobson, whose team knocked off Kansas in the second round of last year's NCAA Tournament, and Missouri State's Cuonzo Martin, who led the Bears to the Missouri Valley regular-season title. Oral Roberts' Scott Sutton has recruited the Kansas City area heavily in his current post and is the son of former Oklahoma

State Coach Eddie Sutton. Wichita State's Gregg Marshall has the Shockers in the NIT semifinals.

If Alden opts to pursue an assistant coach, he might look at Texas' Russ Springmann, who has spent more than a decade at Rick Barnes' side and has helped lure a slew of nationally ranked recruits to Austin.

ST. LOUIS POST-DISPATCH

Anderson's exit may give Mizzou a boost

BY VAHE GREGORIAN | Posted: Friday, March 25, 2011 12:20 am

COLUMBIA, MO. • For all the frustration and even fury among Missouri faithful over the unbecoming way Mike Anderson left for Arkansas on Wednesday, both his time at MU and his departure — albeit inadvertently — may have paved a way to better days ahead.

When he took over in 2006 in the aftermath of the Quin Snyder era, Mizzou had been shamed with NCAA probation and was so destabilized that athletics director Mike Alden was on the verge of being fired the day Anderson was hired.

All that "turmoil and turbulence," Alden said Wednesday night, could well have prompted Anderson to "turn around and run right back" to Alabama-Birmingham.

Instead, Alden said, "he came and just knocked it out of the park."

If that point seemed exaggerated, Alden's overall summation isn't:

"We're a better program because of" Anderson, under whom Alden said 12 of 15 players have graduated.

In contrast to Mizzou's 44-47 record the three years before he was hired, Anderson's 77-29 record with three NCAA Tournament appearances and four tourney wins the last three years so restored MU's national visibility that other institutions flirted annually with Anderson.

Which is where the potential upside of his departure comes in.

Anderson so routinely exploited those overtures that the habit had worn thin with Mizzou administrators and fans, so much so that there would have been much healing to be done had he not actually left this time.

Moreover, with only 10 wins in his last 22 Big 12 games, a downward trend in NCAA play (from three wins to one to none) and lingering questions about his ability to recruit top-tier players who were academically qualified, it's reasonable to wonder whether Anderson had peaked at MU.

Even if he hadn't, though, the last waltz had apparent benefits that could ripple favorably for Mizzou as it seeks his replacement.

By offering Anderson a deal that numerous sources with direct knowledge told the Post-Dispatch would have been worth \$2 million, and by trying to work with Anderson for months to seal that up, Mizzou came off as honorable and generous.

Only about 15 or so college basketball coaches make that kind of money. And though Alden hesitated to specify what Mizzou would be willing to pay Anderson's successor, no doubt that price tag is in play for the right coach.

Certainly it figures to expand the pool of those who might be willing to listen, perhaps enabling MU to take some swings for the fences.

Just what Mizzou's version of that pool is now isn't known, though Alden surely has had a short list after the last few years of contending with Anderson's responsive, if not wandering, eye.

"I mean, this is the third year in a row that we've kind of gone through that," Alden said, as he was asked about an aspect of Anderson's contract. "So we're used to that."

Alden said he will work with a search firm he didn't name, as well as MU athletics administrators Whit Babcock and Gary Link and Mizzou deputy chancellor Mike Middleton.

Numerous names are being bandied about by fans and media, but among those believed by sources to be willing to listen are Purdue coach Matt Painter and Vanderbilt coach Kevin Stallings.

Neither Painter nor Stallings has spoken publicly on the topic.

But with a stellar coaching and recruiting résumé, a salary of \$1.3 million and no buyout, Painter seems to make financial sense for Mizzou — and Mizzou could make financial sense for him.

And multiple non-Mizzou sources have told the Post-Dispatch that just because Purdue is his alma mater doesn't mean it's his paradise, too.

Stallings, a Collinsville native, also could make sense for Mizzou. As a coach at a private school, his salary is not public. But five NCAA Tournament appearances in 12 seasons, with the last three resulting in first-round knockouts, also would appear to make him less than a No. 1 choice.

It's also assumed MU may take into consideration up-and-coming Cuonzo Martin of Missouri State, who was touted for the job on Twitter by analyst Dick Vitale. But with just three years of head coaching experience and no NCAA appearances, Martin represents potential and promise more than he does the known commodity Missouri probably would seek.

In the past, Alden is known to have been interested in New Mexico's Steve Alford, Dayton's Brian Gregory and Georgia's Mark Fox, who publicly declared Thursday that he "absolutely" would be at Georgia this season.

Because Alden's most visible and successful hires have been from the so-called mid-major ranks of Toledo (Gary Pinkel) and UAB (Anderson), it's easy to see that as a potential source for this search as well.

That could mean considering the likes of Richmond coach Chris Mooney, Virginia Commonwealth coach Shaka Smart and Northern Iowa coach Ben Jacobson. In theory, Butler coach Brad Stevens fits into that group, but after a Final Four run last year Stevens rededicated himself to Butler and seems to have no need to move. His Bulldogs responded Thursday night by advancing to the NCAA's Elite Eight.

It's unclear how Mizzou would view the others or how they would perceive Mizzou in a landscape featuring other jobs they may find more suitable, and Alden suggested the past isn't necessarily a clue: "I'd hate to pigeon-hole it."

Nor will he put a timeline on it.

"We don't want to sacrifice the quality of what we're doing for speed," he said.

Alden outlined priorities in a candidate for what he called "an unbelievable" job. They include someone who is committed to winning at a higher level than MU has, probably meaning a Final Four appearance; an emphasis on academics; an ability to recruit on a national level; and an ability to be a role model for players (what he said Anderson was) as well as embrace being what Alden called "the face of basketball in the state of Missouri."

And in the wake of Anderson, he said: "It has to be somebody who wants to be at Mizzou, OK? This is a special place. The state of Missouri is a special place. And we believe that our program at Mizzou has developed and continues to develop to a destination place."

As it tries to spring from being a point of departure.



MU fans let down after Anderson's exit

By David Briggs

Thursday, March 24, 2011

Wayne Sells felt like he was duped.

The Missouri athletics booster was an enthusiastic supporter of basketball Coach Mike Anderson.

Sells celebrated the team's success — an appearance in the Elite Eight in 2009, followed by back-to-back trips to the NCAA Tournament — and viewed Anderson as an "honest guy." He said Anderson recently told him, "Wayne, we're going to win a national championship here."

Then came last night's announcement that Anderson had spurned Missouri's contract offer of nearly \$2 million per year and accepted the head coach job at Arkansas. Less than three weeks after Anderson told the Tribune he planned to retire at Missouri, he was gone after five seasons in Columbia.

"I'm just disappointed," said Sells, a Columbia real estate developer whose family name adorns the dining hall at the Mizzou Athletic Training Complex. "To tell people, to tell fans that, 'Hey, I'm going to retire here,' that just tells you, if you are a recruit, you can't believe him. I thought Mike was a straight-up, honest person, but I think he'd probably be better off selling used cars than coaching. I just can't believe that he would do this."

While fans expressed appreciation of the job Anderson did in rebuilding Missouri from its rock-bottom state in 2006 into an NCAA Tournament staple, they were disillusioned by the final act of his annual flirtation with other schools. Anderson considered but turned down offers from Georgia in 2009 and Oregon last year before deciding to accept the job at Arkansas, where he spent 17 years as an assistant under his mentor and former Razorbacks Coach Nolan Richardson.

A prominent Tigers booster, who asked that his name not be used, said Anderson's latest week of indecision would have made it difficult for him to return.

"He's really alienated pretty much everybody there is to alienate," the booster said yesterday afternoon before Anderson's departure was official. "Mike's a good guy and all that stuff, but let's face it: There were quite a few people that weren't in favor of him having a raise of any

kind. The athletic department was way more generous than I would have been as a business person.”

Sells summarized his feelings more bluntly: “Don’t let the door hit you in the ass, Mike, and you can quote me on that.”

At Harpo’s, one MU student said he was numb to Anderson’s departure. “I’m over all of it because it seems like every year this is what happened,” junior A.J. Schafer said.

“We’ve been through this song and dance,” longtime Missouri fan Scott Cruce, a recruiter for Big Brothers Big Sisters of Greater Kansas City, said in a phone interview. “My feeling all along was that I hope he stays, but I’m not going to lose any sleep over it if he goes.”

A source said Missouri was prepared to offer the coach a two-year extension that would bump his annual salary from \$1.55 million to a total “approaching \$2 million.” That would have made Anderson, whose Tigers finished 23-11 overall and 8-8 in the Big 12 Conference, one of the nation’s 15 highest-paid coaches.

When he continued to let Missouri and his players twist, fans increasingly began to wonder whether Anderson truly wanted to remain in Columbia. Athletic Director Mike Alden said MU rescinded its contract extension offer yesterday after Anderson asked for and received permission to speak to Arkansas.

Asked how fans should feel — sad, angry, relieved — Alden flashed a rare smile last night during a news conference at Mizzou Arena.

“All of those probably and more,” he said. “That’s something that makes Mizzou fans great because they have great passion and great emotion for the Tigers and for Mizzou. It’s absolutely understandable that there’s a wide range of emotions.”

Reach David Briggs at dbriggs@columbiatribune.com.

THE MANEATER

Letter to the Editor:

Racial profiling by MUPD unwarranted, appalling

By Madeline Ericson, maegz4@mail.mizzou.edu

Published March 18, 2011

Editor's note: MU Police Department Capt. Brian Weimer responded to this letter in a letter titled "MUPD: Getting the facts. That letter can be found [here](#).

Two of my friends and I attended the Scissor Sisters concert at the Blue Note on Friday night, March 11, 2010. The concert was amazing and it was really nice weather so we decided to walk back to the dorms from The Blue Note. We were having a great time walking and on our way back a car pulled up next to us to ask us directions. After about 2 minutes of trying to explain to them how to get where they wanted to go (no success), they drove away. There had been an MUPD police car parked on the side of the street the entire time we were giving them directions and the moment that they pulled away the police car pulled out and sped right toward them to pull them over. This all happened next to the student center on Mizzou's campus.

The car asking for directions was a car full of black males. They were not doing anything illegal or even out of the ordinary but the police car still felt it necessary to pull them over immediately. My friends and I were appalled at the racial profiling and were disgusted for the rest of the walk home. We were all, and still are, convinced that the police in the car were chasing after the car because the driver and passengers were black.

If all of MUPD is as racist as this car, that is a serious problem. MUPD needs to address this problem before the entire black community at Mizzou is targeted on Mizzou's campus for no reason except for the color of their skin.

THE MANEATER

Letter to the Editor:

MUPD: Getting the facts

By MU Police Department Capt. Brian Weimer, weimerb@missouri.edu

Published March 23, 2011

On March 18, 2011, The Maneater published a letter to the editor entitled: "Racial profiling by MUPD unwarranted, appalling," by Madeline Ericson. In this letter the department was accused of racial profiling.

The MU Police Department addressed this issue immediately. On March 18, the department contacted Ms. Ericson through e-mail and met her in person on March 22nd. From our discussion and investigation, it was determined and agreed upon by both parties that the police vehicle she saw was not a MUPD police vehicle, nor did she or her friends actually see the car being pulled over by police.

MUPD ensures the community that the department takes all accusations of profiling and improper activity by department personnel very seriously. The department's policy prohibits bias-based profiling in traffic contacts, field contacts, and in asset seizure and forfeiture efforts. All sworn officers annually complete training to ensure racial profiling is not occurring. Additionally, at a minimum of annually, the department reviews all stops, contacts and complaints that may indicate some type of profiling is occurring so that immediate action can be taken to stop the activity.

MUPD takes all inquiries into our officers' actions seriously; and the community is encouraged to call the supervisor on duty at any time to report an incident they may observe that they consider being inappropriate. Additionally, the department takes profiling complaints and all complaints very seriously and will investigate the complaint to a conclusion of fact. Procedures on how to file a complaint are outlined on the department's web site at: <http://www.mupolice.com/complaint.php>, and in a brochure in the department's lobby. Questions about lodging a complaint can be answered by the shift supervisor or by contacting the Administrative Support Captain at 573-882-5923.

MU faculty receive President's Awards: Student wins in entrepreneur category

By CBT Staff
Mar 18, 2011

Thirteen faculty and students at the University of Missouri's four campuses received President's Awards, the system's highest honor, for excellence in teaching, research, service and economic development. The awards were presented in early March.

Economic Development Award:



Kattesh Katti

Katti, curators' professor of radiology and physics at MU has obtained \$15 million in external funding and gifts as part of his work in the fields of chemistry, physics, radiopharmaceuticals, materials science, green nanotechnology and nanomedicine. He received the Outstanding Missourian Award by the Missouri House of Representatives in 2008.

Mentoring Award: Thomas Dougherty



Dougherty is the chairman of Business and Economics and a management professor in the Trulaske College of Business at MU. He has contributed numerous research articles and book chapters on mentoring, served on several campus committees related to enhancing teaching and faculty development and mentored assistant professors.

Sustained Excellence Award: Nelson Cowan



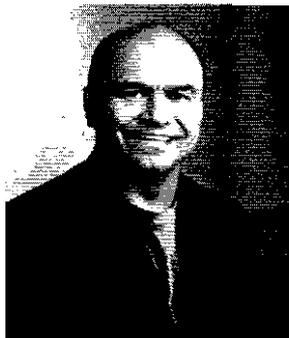
Cowan, a curators' professor in psychological sciences at MU studies in cognitive psychology, specifically regarding short-term working memory and attention. Cowan serves as director and co-creator of the Brain Imaging Center at MU and has received the Chancellor's Award for Outstanding Faculty Research.

Early Career Award: Jay Thelen



Thelen, an associate professor in biochemistry at MU since 2004, has made outstanding contributions toward understanding mechanisms regulating plant metabolism. He has established himself as one of the nation's premier young plant biochemists.

Inter-Campus Collaboration Award: B. Sonny Bal, MU; and Mohamed Rahaman, Missouri S&T



Bal is associate professor of orthopaedic surgery at MU, and Rahaman is professor of materials science and engineering and director of the Center for Bone and Tissue Repair and Regeneration at Missouri University of Science and Technology. Their collaborative research during the past eight years has explored bioactive glass applications in skeletal repair and tissue-engineering of cartilage.

Student Entrepreneur Award: Meghan Orbe



Orbe, a senior majoring in marketing, won MU's New Venture Idea Competition with the idea for providing frozen homemade meals for college students. She competed nationally with this same idea at the Collegiate Entrepreneurs Organization and finished fourth. She currently serves as president of the Flegel Academy for Aspiring Entrepreneurs and is vice president of growth and networking for the MU Entrepreneurs organization.

Missouri Psychiatric Center reveals \$13 million renovation

By Anne Koncki

March 24, 2011 | 7:22 p.m. CDT

COLUMBIA — After seven months of work, the Missouri Psychiatric Center unveiled the first renovations to its north unit Thursday. The \$13 million undertaking includes the complete remodeling of the center's adult units on the second floor.

“Everything in here is basically brand new,” said John Lauriello, medical director of the MU Psychiatric Center and Chancellor’s Chair of Excellence in Psychiatry at the MU School of Medicine.

The theme for the renovations was patient safety and included decisions on minute details such as screws and how power outlets look. The doors to the bedroom units now have alarm systems and swing both ways to prevent patients from using the door to commit suicide, Lauriello said.

The bathrooms are another notable change. The old units had dormitory-style bathrooms. The new two-patient bedrooms have personal bathrooms.

“It was an expensive change,” Lauriello said of the new bathroom facilities.

The renovation is part of the transition of facility ownership from the state to MU Health Care. The state provided \$13 million for the renovation as part of the agreement when MU Health Care took over. The old center closed June 30, 2009.

Lauriello said the psychiatric center needed updating.

“It was a great 50-year-old building, but it was a 50-year-old building,” he said.

The new nursing station and common area are major improvements to the center, as well.

“(The common area) is trying to maximize interaction with the patients,” Lauriello said.

Missy Jost, a registered nurse and former nurse manager at the inpatient psychiatric north unit, said the center looks warmer and more welcoming now.

“I have to say, I am so excited about this,” she said. “We already provide good care for our patients, but this is a beautiful environment in which to do it.”

Another notable change is the color scheme for the entire unit. Lauriello said they chose non-institutional colors that they wouldn't mind including in their homes, such as browns, blues and greens.

Lauriello is also excited about the new activity room. It includes a kiln for the ceramics group at the center, which occupational therapist David McSpadden noted is a popular activity for patients.

“Our goal is to get people to be safe, but to be motivated for changes in their life,” Lauriello said. “We hope we can encourage more activities for folks.”

Sophia McGuirk, a psychiatric aid, said she is excited about the staff getting more room.

“It seems bigger. It’s definitely brighter,” she said.

The Missouri Psychiatric Center provides short-term intensive inpatient treatment services for adults, adolescents and children, according to a news release from the MU Health System. It provides a safe environment for patients who may be suicidal or are suffering from a psychiatric illness, according to the release. The center also includes an outpatient clinic at the University Physicians-Green Meadows location.

The south area of the second floor will be remodeled next. Renovations are scheduled to be done by November, according to the release.

Other areas renovated or planned for renovation are the children’s inpatient and outpatient units, lobby, emergency assessment unit, children’s visitor lounge and administrative areas.

“We really want to be the psychiatric hospital that serves everyone in the community,” Lauriello said. “This will be the kind of thing we’ll have for the next 25 years.”

ST. LOUIS POST-DISPATCH

Does earnings tax hurt city? Observers split

MU mention page 2

By TIM LOGAN • tlogan@post-dispatch.com > 314-340-8291 | Posted: Friday, March 25, 2011 12:20 am

The vote next month on St. Louis' 1 percent earnings tax is shaping up to be a rather unusual exercise.

City leaders and much of the region's business community have launched a campaign to keep the tax in place, at least for now. Rex Sinquefield, the anti-tax advocate who spent nearly \$12 million to put it on the ballot, is keeping quiet on it. And those with the most to gain from ending the tax — the tens of thousands of commuters who pay 1 percent to a city they don't live in — will get no say in next month's vote.

All of which makes a repeal of the earnings tax at the ballot box next month appear unlikely and muddles debate on key questions at the heart of the issue: Does the earnings tax matter? Does it really hurt St. Louis? Would ending it stem the decades-long drain of jobs and people from the region's core?

It's a debate that has droned on for decades around here, brought to a head in November when Missourians approved the Sinquefield-financed petition forcing this vote. Yet clear answers are hard to come by. Academic evidence is mixed, and relevant examples from elsewhere are few. And no one knows the alternative — how the city might replace nearly one-third of its budget — which has city and business leaders urging a vote to keep the tax, at least until new plans can be made.

Economists, meanwhile, continue to debate the impact of the tax. Some argue that it drives population, businesses and jobs out of the city. Others view it as a red herring, having far less influence than other factors driving urban flight.

DOGTOWN TO MAPLEWOOD

There is no disputing that the city is not the job hub it used to be. Since 1970, the number of people who work in St. Louis has fallen by more than a third, to 285,000. Its share of the region's jobs has dropped from 42 percent to 17 percent. Big banks and law firms are as likely to be based in Clayton as downtown. Only two of the region's nine Fortune 500 headquarters are in the city.

It's hard to measure how much of this is because of the earnings tax, as opposed to other urban ills such as poor schools and newer real estate in the suburbs. Jack Strauss, an economics

professor at St. Louis University, points out that the city in recent years has grown jobs and companies faster than surrounding St. Louis County. The debate is a distraction, he said, from broader issues facing our economy.

"We need to focus on making our people smarter, on creating better jobs," he said. "It's a lot bigger than a 1 percent earnings tax."

But to Joe Haslag, an economics professor at the University of Missouri-Columbia, that 1 percent is clearly a factor in St. Louis' long-term decline.

That's because it taxes the most mobile element of a city's economy: its people, he says. Land can't go anywhere. Moving a business is costly. But a family can jump with relative ease from, for instance, Dogtown to Maplewood, and save a significant chunk of income every year.

"Avoiding the earnings tax is relatively easy here," said Haslag, who is also chief economist at the Show-Me Institute, a free market think tank funded by Sinquefield. "You can still enjoy everything St. Louis has to offer and be 15 minutes from downtown."

And even if that person still works in the city, when they look for a new job, or start their own business, they may choose to stay out. Over time, these decisions add up. Howard Wall, a regional economist formerly with the Federal Reserve Bank of St. Louis, just wrote a piece on the earnings tax for the Show-Me Institute, studying cities that do and don't have taxes in eight states where they are common. What he estimates is that from 1990 to 2000 — the most recent decade that full data were available — a 1 percent earnings tax slowed population growth by 3 percentage points and job growth by 2.3 points. In St. Louis, that translated to about 12,000 fewer residents and 7,300 fewer jobs.

"(The earnings tax) is by no means causing all the problems we've seen," Wall said. "But it is certainly a contributor."

OFF THE RADAR

Yet when you talk to individual companies about why they are where they are, the tax rarely comes up. It was hardly a factor for Peabody Energy, which has 600 local employees and earlier this month renewed its lease downtown for 15 years. It searched the region for a new headquarters, said chief executive Gregory Boyce, and stayed downtown because it liked the atmosphere and could negotiate a good deal, he said. The extra 1 percent just wasn't that big an issue, Boyce said.

"We didn't even really have it on our list," he said. "We were looking at bigger things."

One of the more striking things about this election is how many big companies are lining up to support the tax. Citizens for a Stronger St. Louis, the group campaigning to keep it — and which has close ties to Mayor Francis Slay — raised nearly \$600,000 by mid-February, much of it from big companies, unions and developers. Ameren, Wells Fargo Advisers and Peabody, among

Story Continues
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